UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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(Rule 13e-100)

| | | -3 Transaction Statement Under Section of the Securities Exchange Act of 1934 | n 13(e) |
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| | | Allego N.V. (Name of Subject Company (Issuer)) | |
| | | Madeleine Charging B.V. Meridiam SAS Allego N.V. (Names of Filing Persons) | |
| | | Ordinary shares, par value €0.12 per share (Title of Class of Securities) | |
| | | N0796A100 (CUSIP Number of Class of Securities) | |
| | Meridiam SAS 4 place de l'Opera 75002 Paris, France +33 1 53 34 96 96 (Name, address, and telephone numb | Wester of person authorized to receive notices and communic | Allego N.V. stervoortsedijk 73 KB 6827 AV Arnhem, the Netherlands +31 (0) 88 033 3033 cations on behalf of filing persons) |
| | | with copies to: | |
| | David Ingles, Esq. Allen Overy Shearman Sterling LLP 1221 Avenue of the Americas New York, New York 10020 +1 (212) 610-6300 | Olivier Valk Allen Overy Shearman Sterling LLP Apollolaan 15, 1077 AB Amsterdam, Netherlands +31 20 674 1445 | Matthew J. Gilroy, Esq. Amanda Fenster, Esq. Weil, Gotshal & Manges LLP 767 5th Avenue New York, NY 10153 Tel: (212) 310-8000 |
| This s | tatement is filed in connection with (check the a | appropriate box): | |
| a. 🗆 | The filing of solicitation materials or an information Exchange Act of 1934. | nation statement subject to Regulation 14A, Regula | ation 14C or Rule13e-3(c) under the Securitie |
| b. □ | The filing of a registration statement under the | e Securities Act of 1933. | |
| c. 🗵 | A tender offer. | | |
| d. 🗆 | None of the above. | | |
| Check | the following box if the soliciting materials or | information statement referred to in checking box (| (a) are preliminary copies: □ |
| Check | the following box if the filing is a final amenda | ment reporting the results of the transaction: \Box | |

NEITHER THE SECURITIES AND EXCHANGE COMMISSION NOR ANY STATE SECURITIES COMMISSION HAS APPROVED OR DISAPPROVED OF THIS TRANSACTION, PASSED UPON THE MERITS OR FAIRNESS OF THIS TRANSACTION, OR PASSED UPON THE ADEQUACY OR ACCURACY OF THE DISCLOSURE IN THIS SCHEDULE 13E-3, ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

This Rule 13e-3 Transaction is being filed on Statement on Schedule 13E-3 (together with the exhibits and annexes attached hereto, this "Schedule 13E-3" or the "Transaction Statement") by (i) Madeleine Charging B.V., a private limited liability company & solution vennootschap met beperkte aansprakelijkheid) incorporated under the laws of the Netherlands with its corporate seat in Amsterdam, the Netherlands, and its office address at Zuidplein 126, WTC Toren H, Floor 15, 1077 XV Amsterdam, the Netherlands, and registered with the trade register of the Netherlands Chamber of Commerce (Kamer van Koophandel) under number 71768068 ("Purchaser"), (ii) Meridiam SAS, a simplified stock company (société par actions simplifiée) incorporated under the laws of France with its principal business office address at 4, place de l'Opera, 75002, Paris, France (Parent"), and (iii) Allego N.V., a public limited liability company (naamloze vennootschap) incorporated under the laws of the Netherlands with its corporate seat in Arnhem, the Netherlands, and its office address at Westervoortsedijk 73 KB, 6827 AV Arnhem, the Netherlands, and registered with the trade register of the Netherlands Chamber of Commerce (Kamer van Koophandel) under number 82985537 (the "Company" or "Allego", and, together with Purchaser and Parent, the "Filing Persons").

This Schedule 13E-3 relates to the tender offer by Purchaser to purchase all outstanding ordinary shares, par value €0.12 per share (each, a *Share*" and, collectively, the "*Shares*"), of Allego, that are not already held, directly or indirectly, by Purchaser, Parent or any of their respective affiliates, at a purchase price of US\$1.70 per Share, without interest and less applicable withholding taxes, payable in cash, upon the terms and subject to the conditions set forth in the offer to purchase dated July 3, 2024 ((as may be amended or supplemented from time to time, the "*Offer to Purchase*"), and in the related letter of transmittal (as may be amended or supplemented from time to time, the "*Letter of Transmittal*"), which, together with any other related materials, as each may be amended or supplemented from time to time, collectively constitute the "*Offer*.") The Offer to Purchase and Letter of Transmittal are filed as Exhibits (a)(1)(A) and (a)(1)(B) hereto, and are incorporated by reference herein.

This Schedule 13E-3 relates to the Offer which is being made pursuant to that certain Transaction Framework Agreement, dated as of June 16, 2024, by and among Purchaser, Meridiam Sustainable Infrastructure Europe IV SLP, a limited partnership (*société de libre partenariat*) incorporated under the laws of France, with its registered office located at 4, place de l'Opéra 75002 Paris, France, registered with the Paris Trade and Companies Register under number 894856889 ("*Meridiam Fund*"), represented by Parent, its management company, and the Company (as it may be amended from time to time, the "*Transaction Framework Agreement*"). The Transaction Framework Agreement provides, among other things, for the making of the Offer by Purchaser and further provides that, upon the terms and subject to the conditions contained in the Transaction Framework Agreement, as soon as possible after the consummation of the Offer, the Company will voluntarily delist the Shares (the "*Delisting*") from the New York Stock Exchange ("*NYSE*"), and that, as soon as possible after the Delisting, provided that the number of the Company's shareholders of record (as determined in accordance with Rule 12g5-1 under the U.S. Securities Exchange Act of 1934, as amended (together with the rules and regulations promulgated thereunder, the "*Exchange Act*")) is below 300, the Company will, as and to the extent permitted by the applicable law, deregister the Shares under Section 12(b) under the Exchange Act and the suspension of its reporting obligations under Section 15(d) under the Exchange Act with the SEC. The Transaction Framework Agreement is summarized under the heading "*The Tender Offer - Section 12 - The Transaction Framework Agreement; Other Agreements*" in the Offer to Purchase.

Concurrent with the filing of this Schedule 13E-3, Purchaser and Parent are filing a Tender Offer Statement on Schedule TO (as may be amended from time to time, the "Schedule TO") in connection with the Offer and Allego is filing a Solicitation/Recommendation Statement on Schedule 14D-9 (as may be amended from time to time, the "Schedule 14D-9") in connection with the Offer.

The information contained in the Schedule 14D-9 and the Offer to Purchase, including all schedules, annexes and exhibits, copies of which are attached as exhibits to this Schedule 13E-3, is expressly incorporated by reference to the extent such information is required in response to the items of this Schedule 13E-3, and is supplemented by the information specifically provided herein. The responses to each item in this Schedule 13E-3 are qualified in their entirety by the information contained in the Schedule 14D-9 and the Offer to Purchase. All information contained in this Schedule 13E-3 concerning the Company, Purchaser and the Parent has been provided by such person and not by any other person.

Item 1. Summary Term Sheet

The information set forth in the section of the Offer to Purchase entitled "Summary Term Sheet" is incorporated herein by reference.

Item 2. Subject Company Information

- (a) Name and Address. The information set forth in the Schedule14D-9 under the heading "Item 1. Subject Company Information—Name and Address" is incorporated herein by reference.
- (b) Securities. The information set forth in the Schedule14D-9 under the heading "Item 1. Subject Company Information—Securities" is incorporated herein by reference.
- (c) Trading Market and Price. The information set forth in the Offer to Purchase under the heading 'The Tender Offer—Section 6—Price Range of Shares; Dividends'' is incorporated herein by reference.
- (d) Dividends. The information set forth in the Offer to Purchase under the heading 'The Tender Offer—Section 6—Price Range of Shares; Dividends' is incorporated herein by reference.
 - (e) Prior Public Offerings. Not applicable.
 - (f) Prior Stock Purchases. Not applicable.

Item 3. Identity and Background of Filing Person.

- (a) Name and Address. This Schedule 13e-3 is filed by the Filing Persons. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "Introduction," "The Tender Offer—Section 7—Certain Information Concerning Allego," "The Tender Offer—Section 8—Certain Information Concerning Purchaser and Parent" and "Schedule I" is incorporated herein by reference and the information set forth in the Schedule 14D-9 under the headings "Item 2. Identity and Background of Filing Person—Name and Address," "Item 2. Identity and Background of Filing Person—Business and Background of the Company's Directors and Executive Officers" and in "Annex A—Business and Background of the Company Directors and Executives" is incorporated herein by reference.
- (b) Business and Background of Entities. The information set forth in the Offer to Purchase under the headings 'The Tender Offer—Section 7—Certain Information Concerning Allego," "The Tender Offer—Section 8—Certain Information Concerning Purchaser and Parent' and "Schedule I' is incorporated herein by reference.
- (c) Business and Background of Natural Persons. The information set forth in the Offer to Purchase under the headings 'The Tender Offer—Section 8—Certain Information Concerning Purchaser and Parent' and "Schedule I' is incorporated herein by reference and the information in the Schedule 14D-9 under the heading "Item 2. Identity and Background of Filings Person—Business and Background of the Company's Directors and Executive Officers and in "Annex A—Business and Background of the Company Directors and Executive Officers" is incorporated herein by reference.

Item 4. Terms of the Transaction

- (a) Material Terms. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "Introduction", "Special Factors —Section 5—Rule 13e-3," "The Tender Offer—Section 1—Terms of the Offer," "The Tender Offer—Section 2—Acceptance for Payment and Payment for Shares," "The Tender Offer—Section 3—Procedures for Accepting the Offer and Tendering Shares," "The Tender Offer—Section 4—Withdrawal Rights," "The Tender Offer—Section 5—Certain Material Tax Consequences," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements," "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights" and "The Tender Offer—Section 15—Certain Conditions of the Offer" is incorporated herein by reference and the information set forth in the Schedule14D-9 under the headings "Item 2. Identity and Background of Filings Person—Tender Offer and the Transaction." "Item 3. Past Contacts, Transactions, Negotiations and Agreements," "Item 4. The Solicitation or Recommendation" and "Item 8. Additional Information—Appraisal Rights & Buy-Out Procedures" is incorporated herein by reference.
- (c) Different Terms. The information set forth in the Offer to Purchase under the headings 'Introduction,' "Special Factors—Section 2—Interests of Certain Persons in the Offer and Delisting," "Special Factors—Section 3—Transactions and Arrangements Concerning the Shares," "Special Factors—Section 5—Rule 13e-3," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" and "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights" of the Offer to Purchase is incorporated herein by reference and the information set forth in the Schedulel 4D-9 under the headings "Item 3. Past Contacts, Transactions, Negotiations and Agreements," "Item 4. The Solicitation or Recommendation" and "Item 6. Interest In Securities of The Subject Company" is incorporated herein by reference.
- (d) Appraisal Rights. The information set forth in the Offer to Purchase under the headings 'Summary Term Sheet,'' "Introduction," "Special Factors —Section 5—Rule 13e-3," "The Tender Offer—Section 8—Certain Information Concerning Purchaser and Parent" and "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights" is incorporated herein by reference and the information set forth in the Schedule 14D-9 under the headings "Item 4. The Solicitation or Recommendation" and "Item 8. Additional Information—Appraisal Rights & Buy-Out Procedures" is incorporated herein by reference.
- (e) Provisions for unaffiliated security holders. The information set forth in the Offer to Purchase under the heading 'The Tender Offer—Section 8—Certain Information Concerning Purchaser and Parent' is incorporated herein by reference.
 - (f) Eligibility for listing or trading. Not applicable.

Item 5. Past Contacts, Transactions, Negotiations and Agreements.

(a) Transactions. The information set forth in the Schedule14D-9 under the heading "Item 3. Past Contacts, Transactions, Negotiations and Agreements" and the information set forth in the Offer to Purchase under the headings 'Special Factors—Section 2— Interests of Certain Persons in the Offer and Delisting," "Special Factors—Section 3—Transactions and Arrangements Concerning the Shares," "Special Factors—Section 4—Related Party Transactions" and "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" is incorporated herein by reference.

- (b) Significant Corporate Events. The information set forth in the Schedule14D-9 under the headings "Item 4. The Solicitation or Recommendation," "Item 3. Past Contacts, Transactions, Negotiations and Agreements" and the information set forth in the Offer to Purchase under the headings "Special Factors—Section 3—Transactions and Arrangements Concerning the Shares," "Special Factors—Section 4—Related Party Transactions," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" and "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" is incorporated herein by reference.
- (c) Negotiations or contacts. The information set forth in the Schedule14D-9 under the heading "Item 3. Past Contacts, Transactions, Negotiations and Agreements" and the information set forth in the Offer to Purchase under the headings "Special Factors—Section 4—Related Party Transactions," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" and "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" is incorporated herein by reference.
- (e) Agreements involving the subject company's securities. The information set forth in Schedule 14D-9 under the heading "Item 3. Past Contacts, Transactions, Negotiations and Agreements" and the information under the headings set forth in the Offer to Purchase under 'The Tender Offer—Section 10—Background of the Offer; Contacts with Allego," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" and "Special Factors—Section 4—Related Party Transactions" is incorporated herein by reference.

Item 6. Purposes of the Transaction and Plans or Proposals.

- (b) Use of securities acquired. The information set forth in the Schedule 14D-9 under the heading "Item 2. Identity and Background of Filing Person—Tender Offer and the Transaction" and the information set forth in the Offer to Purchase under the headings 'Summary Term Sheet," "Introduction," "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" and "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights" is incorporated herein by reference.
- (c)(1)-(8) Plans. The information set forth in the Schedule14D-9 under the heading "Item 7. Purposes of the Transaction and Plans or Proposals" and the information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" and "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights" is incorporated herein by reference.

Item 7. Purposes, Alternatives, Reasons and Effects.

(a) Purposes. The information set forth in the Schedule 14D-9 under the headings "Item 4. The Solicitation or Recommendation—Recommendations of the Independent Transaction Committee and the Board," "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions," "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" and "Item 7. Purposes of the Transaction and Plan or Proposals" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" and "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" is incorporated herein by reference.

- (b) Alternatives. The information set forth in the Schedule14D-9 under the headings "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions" and "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" and "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" is incorporated herein by reference.
- (c) Reasons. The information set forth in the Schedule14D-9 under the headings "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions" and "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" and "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" is incorporated herein by reference.
- (d) Effects. The information set forth in the Schedule 14D-9 under the headings "Item 2. Identity and Background of Filings Person—Tender Offer and the Transactions," "Item 3. Past Contacts, Transactions, Negotiations and Agreements," "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions" and "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions", "Item 5. Persons/Assets, Retained, Employed, Compensated or Used" and "Item 8. Additional Information" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "The Tender Offer—Section 10—Certain Material Tax Consequences," "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights", "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" and "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements— Treatment of the Allego Equity Plan" is incorporated herein by reference.

Item 8. Fairness of the Transaction.

- (a) Fairness. The information set forth in the Schedule 14D-9 under the headings "Item 4. The Solicitation or Recommendation—Recommendations of the Independent Transaction Committee," "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions" and "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Special Factors—Section 1—Position of Purchaser Regarding the Fairness of the Transaction," "Special Factors—Section 7—Support by the Board of Directors of Allego" and "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" is incorporated herein by reference.
- (b) Factors considered in determining fairness. The information set forth in the Schedule 14D-9 under the headings "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions," "Item 4. The Solicitation or Recommendation—Opinion of the Independent Transaction Committee's Financial Advisor," "Item 4. The Solicitation or Recommendation—Certain Prospective Financial Information," and "Annex B—Opinion of the Independent Transaction Committee's Financial Advisor" and the information set forth in Exhibit (c)(1) attached hereto is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Special Factors—Section 7—Support by the Board of Directors of Allego," "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" and "Special Factors—Section 1—Position of Purchaser Regarding the Fairness of the Transaction" is incorporated herein by reference.

- (c) Approval of security holders. The information set forth in the Schedule14D-9 under the headings "Item 2. Identity and Background of Filing Person—Tender Offer and the Transactions," "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" and "Item 8. Additional Information—Shareholder Approval of the Share Consolidation" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "The Tender Offer—Section 1—Terms of the Offer," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" and "The Tender Offer—Section 13—Possible Effects of the Offer; No Shareholder Approval; No Appraisal Rights" is incorporated herein by reference.
- (d) Unaffiliated representative. The information set forth in the Schedule14D-9 under the heading "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" is incorporated herein by reference. An unaffiliated representative was not retained to act solely on behalf of unaffiliated security holders for purposes of negotiating the terms of the transaction or preparing a report concerning the fairness of the transaction.
- (e) Approval of directors. The information set forth in the Schedule 14D-9 under the headings Item 3. Past Contacts, Transactions, Negotiations and Agreements," "Item 4. The Solicitation or Recommendation—Recommendations of the Independent Transaction Committee and the Board," "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions" and "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions, Fairness of the Offer and the Transactions" is incorporated herein by reference. The information set forth in the Offer to Purchase under the heading "Special Factors—Section 7—Support by the Board of Directors of Allego" is incorporated herein by reference.
- (f) Other offers. The information set forth in the Schedule14D-9 under the heading "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions" and "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions" is incorporated herein by reference.

Item 9. Reports, Opinions, Appraisals and Negotiations.

(a)-(b) Report, opinion or appraisal; Preparer and summary of the report, opinion or appraisal; Availability of documents. The information set forth in "Annex B— Opinion of the Independent Transaction Committee's Financial Advisor" attached to the Schedule 14D-9 and in the Schedule 14D-9 under the headings "Item 4. The Solicitation or Recommendation—Background of the Offer and the Transactions," "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; "Item 4. The Solicitation or Recommendation—Certain Prospective Financial Information, "Item 4. The Solicitation or Recommendation—Other Presentations by Financial Advisor[s]," "Item 5. Persons/Assets, Retained, Employed, Compensated or Used" and the information set forth in this Schedule 13E-3 as Exhibits (c)(1) – (c)(2) attached hereto is incorporated herein by reference. Citigroup Global Markets Europe AG has consented to the inclusion of its discussion materials in their entirety as Exhibits (c)(3)-(c)(4). UBS Securities LLC has consented to the inclusion of its opinion and discussion materials in their entirety as Exhibits (c)(1) – (c) (2) to this Schedule 13E-3. The information in the Offer to Purchase under the heading 'Special Factors—Section 8—Materials Prepared by the Parent's Financial Advisors" is incorporated herein by reference.

(c) Availability of documents. The reports, opinions or appraisals referenced in this Item 9 of this Schedule 13E-3 are available for inspection and copying at the Company's principal executive offices located at Westervoortsedijk 73 KB, 6827 AV Arnhem, the Netherlands, during regular business hours, by any interested shareholder of the Company or a representative of such interested shareholder who has been so designated in writing by such interested shareholder and at the expense of the requesting security holder.

Item 10. Source and Amount of Funds or other Consideration.

- (a)-(b) Source of Funds, Conditions. The information set forth in the Offer to Purchase under the heading 'The Tender Offer—Section 9—Source and Amount of Funds,' "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego," "The Tender Offer—Section 12—The Transaction Framework Agreement; Other Agreements" and "The Tender Offer—Section 15—Certain Conditions of the Offer" is incorporated herein by reference
- (c) Expenses. The information set forth in the Schedule 14D-9 under the heading "Item 5. Persons/Assets, Retained, Employed, Compensated or Used" is incorporated. herein by reference. The information set forth in the Offer to Purchase under the heading "The Tender Offer—Section 17—Fees and Expenses" is incorporated herein by reference.
- (d) Borrowed Funds. The information set forth in the Offer to Purchase under the heading "Summary Term Sheet," The Tender Offer—Section 9—Source and Amount of Funds" and "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" is incorporated herein by reference.

Item 11. Interest to Securities of the Subject Company.

- (a) Securities Ownership. The information set forth in Schedule14D-9 under the headings "Item 3. Past Contacts, Transactions, Negotiations and Agreements" and "Item 6. Interest in Securities of the Subject Company" is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Special Factors—Section 3—Transactions and Arrangements Concerning the Shares," "Special Factors—Section 4—Related Party Transactions" "The Tender Offer—Section 8—Certain Information Concerning Purchaser and Purchaser" and "The Tender Offer—Section 11—Purpose of the Offer and Plans for Allego" and "Schedule I—Information Relating to Parent and Purchaser" is incorporated herein by reference.
- (b) Securities Transactions. The information set forth in Schedule14D-9 under the headings "Item 3. Past Contacts, Transactions, Negotiations and Agreements—Arrangements with the Company's Directors and Executive Officers" and "Item 6. Interest in Securities of the Subject Company" is incorporated herein by reference. The information set forth in the Offer to Purchase under the heading "Special Factors—Section 3—Transactions and Arrangements Concerning the Shares" and "Schedule I—Information Relating to Parent and Purchaser" is incorporated herein by reference.

Item 12. The Solicitation or Recommendation.

(d) Intent to tender or vote in a going private transaction. The information set forth in the Schedule14D-9 under the heading "Item 4. The Solicitation or Recommendation—Intent to Tender" is incorporated herein by reference. The information set forth in the Offer to Purchase under the heading "Special Factors—Section 3—Transactions and Arrangements Concerning the Shares" is incorporated herein by reference.

(e) Recommendation of others. The information set forth in the Schedule14D-9 under the headings "Item 4. The Solicitation or Recommendation—Recommendation of the Independent Transaction Committee and the Board" and "Item 4. The Solicitation or Recommendation—Reasons for the Offer and the Transactions; Fairness of the Offer and the Transactions," is incorporated herein by reference. The information set forth in the Offer to Purchase under the headings "Summary Term Sheet," "Introduction" and "Special Factors—Section 1—Position of Purchaser Regarding the Fairness of the Transaction" is incorporated herein by reference.

Item 13. Financial Statements.

- (a) Financial information. The audited financial statements of the Company as of and for the fiscal years ended December 31, 2022 and December 31, 2023 are incorporated herein by reference to "Part III—Item 18. Consolidated Financial Statements" of the Company's Annual Report on Form 20-F for the fiscal year December 31, 2023, filed with the Securities and Exchange Commission (the 'SEC') on May 15, 2024.
 - (b) Pro forma information. Not applicable.

Item 14. Persons/Assets Retained, Employed, Compensated or Used.

- (a) Solicitations or recommendations. The information set forth in the Schedule 14D-9 under the heading "Item 5. Persons/Assets, Retained, Employed, Compensated or Used" is incorporated herein by reference. The information set forth in the Offer to Purchase under the heading "Summary Term Sheet," "The Tender Offer—Section 3—Procedures for Accepting the Offer and Tendering Shares," "The Tender Offer—Section 10—Background of the Offer; Contacts with Allego" and "The Tender Offer—Section 17—Fees and Expenses" with respect to the persons employed or retained by the Purchaser is incorporated herein by reference.
 - (b) Employees and corporate assets. None.

Item 15. Additional Information.

- (b) Golden parachute compensation table. Not Applicable.
- (c) Other material information. The information set forth in the Schedule14D-9 under the heading "Item 8. Additional Information" is incorporated herein by reference.

| Item 16. | Exhibits |
|-------------|---|
| Exhibit No. | Description |
| (a)(1)(A) | Offer to Purchase, dated July 3, 2024 (incorporated by reference to Exhibit (a)(1)(A) of the Schedule TO filed with the SEC on July 3, 2024) |
| (a)(1)(B) | Form of Letter of Transmittal (incorporated by reference to Exhibit (a)(1)(B) of the Schedule TO filed with the SEC on July 3, 2024). |
| (a)(1)(C) | Form of Notice of Guaranteed Delivery (incorporated by reference to Exhibit (a)(1)(C) of the Schedule TO filed with the SEC on July 3, 2024). |
| (a)(1)(D) | Form of Letter to Brokers, Dealers, Commercial Banks, Trust Companies, and Other Nominees (incorporated by reference to Exhibit (a)(1)(D) of the Schedule TO filed with the SEC on July 3, 2024). |

| (a)(1)(E) | Form of Letter to Clients for Use by Brokers, Dealers, Commercial Banks, Trust Companies, and Other Nominees (incorporated by reference to Exhibit (a)(1)(E) of the Schedule TO filed with the SEC on July 3, 2024). |
|-----------|---|
| (a)(1)(F) | Summary Advertisement, as published in The New York Times on July 3, 2024 (incorporated by reference to Exhibit (a)(1)(F) of the Schedule TO filed with the SEC on July 3, 2024). |
| (a)(2)(A) | Solicitation/Recommendation Statement on Schedule 14D-9, dated July 3, 2024 (incorporated by reference to the Solicitation/Recommendation Statement on Schedule 14D-9, filed by Allego with the SEC on July 3, 2024). |
| (a)(5)(A) | Joint Press Release issued by Allego and Purchaser on June 17, 2024 (incorporated by reference to Exhibit 99.1 to the Forn6-K filed by Allego with the SEC on June 17, 2024). |
| (b)(1) | Facility Agreement, dated June 14, 2024, by and among Purchaser, as borrower, Société Générale and Natixis, as mandated lead arranger, certain financial institutions as lenders, and Société Générale as agent and security agent (incorporated by reference to Exhibit (b)(1) of the Schedule TO filed with the SEC on July 3, 2024). |
| (c)(1) | Fairness Opinion of UBS Securities LLC, dated June 16, 2024 (incorporated by reference to Annex B of the Solicitation/Recommendation Statement on Schedule 14D-9, filed by Allego with the SEC on July 3, 2024). |
| (c)(2) | Discussion Materials prepared by UBS Securities LLC to the Independent Transaction Committee, dated as of June 16, 2024 incorporated by reference to Exhibit (a)(5)(C) on Schedule 14D-9, filed by Allego with the SEC on July 3, 2024). |
| (c)(3) | Discussion Materials prepared by Citigroup Global Markets Europe AG to the Independent Transaction Committee, dated April 4, 2024.* |
| (c)(4) | Discussion Materials prepared by Citigroup Global Markets Europe AG to the Independent Transaction Committee, dated April 17, 2024.* |
| (d)(1) | Transaction Framework Agreement, dated as of June 16, 2024, by and among Allego, Purchaser, and Meridiam Fund, represented by Parent, its management company (incorporated by reference to Exhibit 99.1 to 6-K filed by Allego with the Securities and Exchange Commission on June 17, 2024) |
| (d)(2) | Confidentiality Agreement, dated May 9, 2023, by and between Purchaser and Allego (incorporated by reference to Exhibit $(d)(2)$ of the Schedule TO filed with the SEC on July 3, 2024) |
| (d)(3) | Letter Agreement dated June 16, 2024, by and among AP Spartan Energy Holdings III, L.P., AP Spartan Energy Holdings III (PPW), LLC and AP Spartan Energy Holdings III (PIPE), LLC and Purchaser (incorporated by reference to Exhibit (d)(3) of the Schedule TO filed with the SEC on July 3, 2024) |
| | |

^{*} Filed herewith.

SIGNATURES

After due inquiry and to the best of their knowledge and belief, each of the undersigned certifies that the information set forth in this statement is true, complete and correct.

Dated: July 3, 2024

Madeleine Charging B.V.

By: Opera Charging B.V., its sole authorized director

By: /s/ Emmanuel Rotat

Name: Emmanuel Rotat

Title: Jointly Authorized Director A

Madeleine Charging B.V.

By: Opera Charging B.V., its sole authorized director

By: /s/ Johannes Hendrikus Maria Duijndam

Name: Johannes Hendrikus Maria Duijndam Title: Jointly Authorized Director B

Meridiam SAS

By: /s/ Emmanuel Rotat

Name: Emmanuel Rotat Title: Executive Director

Allego N.V.

By: /s/ Mathieu Bonnet

Name: Mathieu Bonnet

Title: Executive Director / Chief Executive Officer

committee materials

Allego

Allego Transaction Committee | 4 April 2024

Project Alpha - Journey to Date

8 parties engaging but passing

Citi appointed as financial advisor to Allego in late Q1 2023, following inbound interest from

Interest from explored; process failed
Preparation to initiate fresh Citi process (Project Alpha): new business plan, new corporate presentation and new target investor base

Project Alpha goes live: 26 potential investors approached with 12 engaging and performing preliminary DD

Strong initial interest from four:
Submitted term compliant sheets, submitted a take-private + funding offer Interest in size of upfront commitment and convertible structure waned with passage of time, Q3 results and deteriorating share price interest remains, but in redeemable preferred form and upfront commitment of only \$100m

Citi- and Company-led discussions have continued, including with new potential investors: strong interest in funding Allego's plan through alternate structures, at various stages of review

Project Alpha Summary

Allego>

4 parties submitted term sheets

Parties interested in alternate structures

Alternative Options for Consideration by Allego's Board

Alternative options contemplate a funding package for Allego.

| | Allego is delisted / taken private | Allego ren | nains listed |
|-------------------|---|--|---|
| | | Allego level funding | SPV level funding |
| Considerations | Broader interest in funding Allego's plan as a private company Delisting would be preceded by a tender offer to allow minorities to exit Non-tendering minorities could potentially be squeezed out Delisting temporarily would confer multiple benefits: Greater access to private capital Elimination of all costs associated with a public listing Cover from the public eye | Narrower set of funding options at current prices, liquidity and leverage levels structure could be reexplored, but small upfront commitment and loss of negotiating leverage | Potentially interesting to a small number of parties Funding connected directly to a set of ringfenced and unlisted assets Muddies the equity story to public investors (fund flows, minority pay-aways etc.) |
| Potential Parties | submitted a take-private offer at \$2 per share in Nov 2023, accompanied by a £125m equity injection; are updating their proposal strong interest to fund plan in full; detailed discussions held with management; expect to table a proposal ahead of the 17th continue to assess and have proactively inbounded currently conducting preliminary DD, expect to submit an LOI ahead of the 17th; need to manage relationship with supportive of a take-private; would lean on third parties to fund potential to re-engage for funding of the private entity | were good for a commitment of \$150m (\$100m at close + \$50m delayed draw) in redeemable preferred form | are understood to prefer this structure, but only able to explore post summer |

Key Questions for Madeleine

- · How do you intend to fund the tender offer? Out of which fund and up to what level of acceptances?
- Please elaborate on what you mean by credit approved? Do you have an equity commitment letter in place for the required funding?
- · Do you intend to pursue a squeeze-out of Allego's minorities post settlement of the tender offer?
- How do you intend to support the near term and future funding requirements of the company once delisted / taken private? And over what timeframe? (internal note: Meridiam cite €250m of min equity required in N5Y, and the "willingness to support the procurement of attractive and competitive financing terms" without committing to a funding package themselves)
- · Are you committed to remaining Allego's controlling shareholder for the medium to long term?
- · What is your remaining investment horizon in Allego?
- · Are you open to ceding outright control of Allego if a competitively priced and full funding package can be sourced?
- · Have you discussed your proposal with Apollo? When do you intend to do so?

DRAFT / Analysis Subject to Further Review

'discussion materials

Allego

Allego Transaction Committee | 17 April 2024

Proposed Discussion Agenda



- · Feedback from MS discussion
- proposal review
- Updates on and
- Response to / / / / Meridiam
- Next steps
- .

Meridiam Proposal Clarification Points



Call between Citi (advisor to the Transaction Committee) and Morgan Stanley (advisor to Meridiam) held on 16/4/2024

How is Meridiam funding the tender offer?

- · Meridiam have had discussions with lenders to support the tender offer and would be open to sharing support letters in due course
- · They have no intention to push down any debt to Allego post settlement

Does Meridiam have any intention to undertake a squeeze-out of non-tendering minorities post delisting, through statutory proceedings or otherwise?

 Meridiam are not contemplating forcing holders into selling. Hence their structure does not include squeeze-out procedures, just a liquidity option (the tender offer) for shareholders who wish to tender

How does Meridiam intend to fund, or support the funding of, the company once delisted?

· To be discussed with Meridiam – implied no plans currently in place

Are Meridiam committed to remaining Allego's controlling shareholder for the medium to long term? What is the remaining investment horizon?

· To be discussed with Meridiam

What arrangements do Meridiam envisage putting in place to provide shareholders that remain invested with opportunities to exit post delisting?

· To be discussed with Meridiam

Have Meridiam communicated their intentions to Apollo?

· Unable to comment at this stage





| Transaction Structure | Tender offer of \$2.53/share by with Meridiam to roll over in full and £8 to roll by one-third |
|---------------------------|--|
| | Followed by delisting of Allego |
| | Subsequent Equity Investment into Allego by . at the offer price, for to achieve 45-50% ownership |
| Committed Funding | Aggregate capital commitment of €505m: |
| | Up to €155m capital outlay required for tender offer |
| | G350m Equity Investment into Allego (at offer price) |
| | At least \$100m additional funding if required in future (at offer price – uncommitted today) |
| Value | Offer price of \$2.53/sh implies a pre-money equity value of \$700m ^(l) |
| Governance | Co-control governance package from launch of delisting process: governance and liquidity terms in line with co-controlling shareholder position |
| Timeline | 3 weeks' preferential bidder engagement to agree on principles of Transaction Documents (including SHA) |
| | Followed by up to 7 weeks' DD ahead of binding offer |
| | Implied timing of binder offer: End June |
| Financing | All-equity financing – not reliant on any external funding sources |
| Conditions for Completion | Conditional on completion of due diligence and final IC approval. No minimum acceptance or financing condition |
| | No substantive competition or other regulatory issues are expected that would delay the timing of delisting |
| Other Considerations | Willingness to explore instruments to bridge capex financing requirements, if any, until delisting |
| | Change of Control trigger in Facilities Agreement requires discussion⁽²⁾ |
| | Long-term investment with no expected exit |
| | E8 proceeds (under SFA2) to be renegotiated to no more than 10% of Equity Investment (€35m) |
| | Management to partially roll over |
| Advisors | M&A advisors Other advisors: have already "reached out to a number of credentialed advisors" |

Source Submitted office Inter: Marke ((f) Assumes fully distined shares outstanding of 276,07970, including granted LTIP RSUN, LTIP options and MP options. (2) Per the Facilities Agreement, CoC is triggered if Maridian ceases to have power of more than 10% of votes. If another share-blood includes one in council publish more than 31% of votes.







Shareholding Pre- and Post- Tender Offer and Capital Injection

| Shareholder | Today (#) | Step 1: Tender Offer | PF - Post Tender Offer (#) | Step 2: Capital Injection | PF - Post Capital Injection (%) |
|-------------|-------------|----------------------|----------------------------|---------------------------|---------------------------------|
| Meridiam | 197,837,067 | - | 197,837,067 | | 46.7% |
| E8 | 41,097,994 | (-) 27,412,362 | 13,685,632 | - | 3.2% |
| Apollo | 18,706,989 | (-) 18,706,989 | - | | 0.0% |
| Free Float | 18,987,655 | (-) 18,987,655 | | - | 0.0% |
| | - | (+) 65,107,006 | 65,107,006 | (+) 147,235,178 | 50.1% |
| | | Assumes Apollo a | and free float | €350m at €2.53€/s | h |

| | | | % / | Apollo Teno | der | |
|---------------------|-----------------|-------|-------|--------------|---------|-------|
| | | 0% | 25% | 50% | 75% | 100% |
| | | | | of Shares (m |) | |
| | | | 4.7 | 9.4 | 14.0 | 18.7 |
| % Free Float Tender | # of Shares (m) | | Pro | Forma Ow | nership | |
| 0% | | 41.2% | 42.3% | 43.4% | 44.5% | 45.6% |
| 25% | 4.7 | 42.3% | 43.4% | 44.5% | 45.6% | 46.7% |
| 50% | 9.5 | 43.4% | 44.5% | 45.7% | 46.8% | 47.9% |
| 75% | 14.2 | 44.6% | 45.7% | 46.8% | 47.9% | 49.0% |
| 100% | 19.0 | 45.7% | 46.8% | 47.9% | 49.0% | 50.1% |

| | Equity | Investment Amount | (EURm) | |
|-------|--------|-------------------|---------|-------|
| 250 | 300 | 350 | 400 | 450 |
| | Merid | iam Pro Forma Owr | nership | |
| 51.8% | 49.1% | (46.7%) | 44.5% | 42.5% |
| | | | | |

Other Considerations Regarding Proposal



- The proposal is based on limited due diligence, with an in-depth review yet to be conducted, including financial, commercial and technical
- Proposal reflects company performance as of Q3 2023 only BP model recently updated for 2023A to be shared in next phase
- CoC trigger is expected based on current proposal, as Meridiam will drop below 50% ownership and above 33.3%
 - o A solution / workaround would have to be explored with lenders
- Request for preferential bidder treatment to agree on principles of Transaction Documents (incl. SHA) over next 3 weeks





Structure

- Are you contemplating a minimum acceptance threshold in your tender offer (or any requirement for e.g. Apollo to tender in full)?
- Would you intend to complete a squeeze-out of non-tendering minority shareholders?

Funding & Investment Amount

- Is the Equity Investment amount (€350m) sized based on the expected funding gap or any restrictions on your side?
- Which deployment criteria do you contemplate for the Additional Funding Instrument (\$100m)?
- In case the free float does not tender in full, and the capital required is lower than €155m, will the remaining amount be available for additional funding of the company?
- For good order, can you confirm that you do not contemplate a minimum acceptance threshold in

Due Diligence

- Based on engagement with management to date, what additional due diligence and specific documentation / confirmatory due diligence is needed to proceed to a binding proposal?
- Other than which advisors do you contemplate retaining?

Governance & Exit

- Have you had any discussions with Meridiam around a co-control structure?
- What exit provisions would you contemplate to provide Meridiam with on exit channel?
- Are there particular co-control provisions you have in mind which you feel we should know now?

Preferential Bidder Engagement

Please elaborate on your expectation here?





have not completed sufficient due diligence to achieve Investment Committee sign-off for submission of a formal offer, but they have provided the following verbal confirmation of their contemplated proposal:

- continues to like the business, industry, and potential for future growth
- Due diligence work to date has revealed certain "areas of risk" yet to be bottomed out:
 - EBITDA miss in 2023A, and the implied risk of covenant breach
 - Charger deployment rates versus plan
 - "Real backlog" and how backlog converts into site selection
- Believe that common equity is clearly needed versus a structured solution, with a need to explore how to deal with the debt (e.g. covenant freeze) and how to partner with E8 and Meridiam on a way forward
- · Confident that they can find an equity solution for E8 with limited cash and warrants ensuring significant upside
- · Plan to continue to do work, and want to work with management on finalizing DD as well as firming up structure

* Allego>





are yet to complete their valuation and submit a formal offer, but have provided the following verbal confirmation of their contemplated proposal:

- funded take private
- 50/50 "co control" with Meridiam from day 1
- Commitment to fund growth capital up to €[600] million with initial funding of €[200] million and future dilution and structure to be discussed with Meridiam
- · Working on valuation for both
- In the process of engaging M&A adviser had approached

Potential Bidders' Due Diligence To Date



| Relative Level of DD Activity | | | |
|-------------------------------|---|---|--|
| Areas of Focus to Date | Business Plan (as of October 2023) | Own & operate backlog / pipeline Current trading Business plan (as of April 2024) Past performance vs. BP assumptions Organisational readiness to deliver | FY 2023 results Business plan (as of April 2024) Past performance vs. BP assumptions |
| Sessions Held | Various management calls and discussions over course of the last 3 months | Management Presentation Model walkthrough Technical session (Alamo walkthrough) FY 2023 results discussion (high level) Additional Q&A session with Management | Management Presentation FY 2023 results discussion (high level) |
| DD materials | VDR Commercial DD report Technical DD report | VDR Commercial DD report Technical DD report | VDR Commercial DD report |
| Advisors | • | | : |

Fourth-IBP is an independent advisory boutique run by a former product and marketing employee from Allego (Ruben Brandwag



Calculation of Filing Fee Tables Schedule 13e-3 (Rule 14d-100)

Allego N.V.
(Name of Subject Company)

Madeleine Charging B.V. an indirect, wholly owned subsidiary of funds managed by Meridiam SAS

(Names of Filing Persons (Offerors))

Table 1 - Transaction Value

| | Transaction Valuation* | Fee Rate | Amount of Filing Fee** |
|-----------------------------|------------------------|------------|------------------------|
| Fees to Be Paid | \$128,315,263.90 | 0.00014760 | \$18,939.33 |
| Fees Previously Paid | \$0 | | \$0 |
| Total Transaction Valuation | \$128,315,263.90 | _ | _ |
| Total Fees Due for Filing | _ | | \$18,939.33 |
| Total Fees Previously Paid | _ | _ | \$0 |
| Total Fee Offsets | _ | | \$0 |
| Net Fees Due | _ | _ | \$18,939.33 |

Table 2: Fee Offset Claims and Sources

| | Registrant or Filer Name | Form or Filing Type | File Number | Initial Filing Date | Fee Offset Claimed | Fee Paid with Fee Offset Source |
|-------------|-----------------------------|---------------------------|----------------|------------------------|-----------------------|---------------------------------------|
| Fee Offset | | SC TO-T | 005-93922 | July 3, 2024 | \$18,939.33 | |
| Claims | | | | | | |
| Fees Offset | Madeleine | SC TO-T | | | | \$18,939.33*** |
| Sources | Charging B.V. | | | | | |

- * The transaction value is estimated for purposes of calculating the amount of the filing fee only. The calculation is based on the offer to purchase all of the outstanding ordinary shares, par value €0.12 per share (each, a "Share" and, collectively, the "Shares") of Allego N.V., a public limited liability company (naamloze vennootschap) incorporated under the laws of the Netherlands with its corporate seat in Arnhem, the Netherlands, and its office address at Westervoortsedijk 73 KB, 6827 AV Arnhem, the Netherlands, and registered with the trade register of the Netherlands Chamber of Commerce (Kamer van Koophandel) under number 82985537 (the "Company" or "Allego") that are not already held, directly or indirectly, by Madeleine Charging B.V., a private limited liability company (besloten vennootschap met beperkte aansprakelijkheid) incorporated under the laws of the Netherlands with its corporate seat in Amsterdam, the Netherlands, and its office address at Zuidplein 126, WTC Toren H, Floor 15, 1077 XV, Amsterdam, the Netherlands, and registered with the trade register of the Netherlands Chamber of Commerce (Kamer van Koophandel) under number 71768068 ("Purchaser"), Meridiam SAS, a simplified stock company (société par actions simplifiée) incorporated under the laws of France with its principal business office address at 4, place de l'Opera, 75002, Paris, France ("Parent") or any of their respective affiliates, for US\$1.70 in cash per Share, without interest and less applicable withholding taxes. The transaction value of \$128,315,263.90 represents the product of (A) 75,193,723, the estimate of the maximum number of Shares that are not beneficially owned by Parent, Purchaser or their affiliates multiplied by (B) the offer price of US\$1.70 per Share; plus the product of (C) 285,844 Shares issuable pursuant to outstanding restricted stock unitsmultiplied by (D) the offer price of US\$1.70 per Share.
- ** The amount of the filing fee was calculated in accordance with Rule0-11 of the Securities Exchange Act of 1934, as amended, and Fee Rate Advisory #1 for fiscal year 2024 beginning on October 1, 2023, issued August 25, 2023, by multiplying the transaction value by 0.00014760.
- *** Purchaser previously paid \$18,939.33 upon the filing of its Schedule TO-T on July 3, 2024 in connection with the transaction reported hereby.